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Revenue	2018-2019 Actual	% Inc.	2019-2020 Actual	% Inc.	2020-2021 Budget	2020-2021 Actual	% Inc.	2021-2022 Budget	% Inc. vs. Prior Budget	2022-2023 Budget	\$ Increase vs. Prior Budget	% Inc. vs. Prior Budget
Chapter 70 Aid	\$3.007.748	1.36%	\$3,048,668	1.36%	\$2,774,413	\$3.048.668	0.00%	\$3.083.668	11.15%	\$3.124.118	\$40.450	1.31%
Regional School Transportation	\$214,527	37.11%		7.35%	\$207.000	\$297,704	29.27%	\$207,000		\$275,000		32.85%
(Less: School Choice Sending)	(\$92,624)	57.77%		7.80%	(\$85,000)	(\$106,234)	6.40%	(\$100,000)		(\$100,000)		0.00%
Total State Aid	\$3,129,651	2.11%		1.58%	\$2,896,413	\$3,240,138	1.92%	\$3,190,668		\$3,299,118		3.40%
Medicaid Reimbursement	\$39,180	-56.22%	\$36,380	-7.15%	\$50,000	\$37,491	3.05%	\$50,000	0.00%	\$50,000	\$0	0.00%
Earnings on Investments	\$411,366	1002.31%	\$555,506	35.04%	\$40,000	\$25,744	-95.37%	\$40,000	0.00%	\$40,000	\$0	0.00%
Other Miscellaneous	\$46,155	7.35%	\$30,391	-34.15%	\$29,500	\$0	-100.00%	\$29,500	0.00%	\$29,500	\$0	0.00%
Total Miscellaneous Income	\$496,701	192.52%	\$622,277	25.28%	\$119,500	\$63,235	-89.84%	\$119,500	0.00%	\$119,500	\$0	0.00%
Excess & Deficiency Funds (to Support Operating Bo	\$0	NM	\$100,000	NM	\$335,000	\$335,000	235.00%	\$335,000	0.00%	\$983,000	\$648,000	193.43%
Total Revenue Before Assessments	\$3,626,352	12.10%	\$3,901,391	7.58%	\$3,350,913	\$3,638,373	-6.74%	\$3,645,168	8.78%	\$4,401,618	\$756,450	20.75%
Manchester (Operating Budget)	\$14,274,688	3.34%		2.76%	\$15,099,835	\$15,099,835	2.94%	\$15,589,705		\$16,006,196		2.67%
Essex (Operating Budget)	\$7,836,479	3.20%	\$8,073,441	3.02%	\$8,364,966	\$8,364,966	3.61%	\$8,695,830	3.96%	\$9,128,174	\$432,344	4.97%
Town Assessments	\$22,111,166	3.29%	\$22,741,698	2.85%	\$23,464,801	\$23,464,801	3.18%	\$24,285,535	3.50%	\$25,134,370	\$848,835	3.50%
GENERAL FUND REVENUE - OPERATING	\$25,737,518	4.45%	\$26,643,089	3.52%	\$26,815,714	\$27,103,175	1.73%	\$27,930,703	4.16%	\$29,535,988	\$1,605,285	5.75%
Excess & Deficiency Funds (Transfer to Stabilization)***			\$489,109	NM	\$0	\$481,694	-1.52%	\$0	NM	\$0	\$0	NM
TOTAL GENERAL FUND REVENUE	\$25,737,518	4.45%	\$27,132,198	5.42%	\$26,815,714	\$27,584,869	1.67%	\$27,930,703	4.16%	\$29,535,988	\$1,605,285	5.75%
(Less: Contribution to Stabilization Fund)	\$0	NM	(\$489,109)	NM	\$0	(\$481,694)	-1.5%	\$0	NM	\$0	\$0	NM
(Less: Contribution to Transportation Stabilization*)	(\$74,629)	NM	\$0	NM	\$0	\$0	NM	\$0	NM	\$0	\$0	NM
Available General Fund Resources	\$25,662,889	4.28%	\$26,643,089	3.82%	\$26,815,714	\$27,103,175	1.73%	\$27,930,703	4.16%	\$29,535,988	\$1,605,285	5.75%
Total Operating Budget (Historical Format)	\$25,259,297	2.08%	\$26.010.874	2.98%	\$27.140.714	\$26.735.245	2.78%	\$28.255.703	4.11%	\$1,605,284	(\$26,650,419)	-94.32%
(Less: School Choice)	(\$325,000)	8.33%		0.00%	(\$325,000)	(\$180,000)	-44.62%	(\$325,000)	0.00%	(\$325,000)	\$0	0.00%
General Fund Operating Budget (Restated)**	\$24,934,297	2.00%	\$25,685,874	3.01%	\$26,815,714	\$26,555,245	3.38%	\$27,930,703	4.16%	\$1,280,284	(\$26,650,419)	-95.42%

<sup>\*</sup>Per DESE guidelines, Transportation Aid in excess of budget may be held in reserve for one year only, and must be spent in the subsequent fiscal year.

DRAFT for School Committee, 1/11/22

<sup>\*\*</sup>MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines

\*\*\*FY20 and FY21 budgets amended to transfer \$489K and \$482K fr. Excess & Deficiency to Stabilization. Source of funds: interest income on Memorial School construction bond proceeds & Lincoln St footbridge insurance settlement



DOE Account Code	Budget Summary	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	0.1.40,50.07455												
1 :	SALARIES - STAFF	\$230.782	4.5	\$237,292	4.5	<b>6040.004</b>	\$245.308	4.5	\$249.466	4.5	\$257.450	¢7.004	3.2%
	Superintendent's Office Business Office	\$383,107	1.5 4.2		1.5 4.2	\$243,381	\$245,306 \$402,141	1.5	\$249,466 \$412,069	1.5	,	\$7,984 \$4,833	3.2% 1.2%
- 1		\$383,107 \$212,649		\$396,802 \$220,605		\$402,140 \$222,777	\$402,141 \$202,213	4.2 2.2	\$412,069	4.2 3.2	\$416,901 \$284,562	\$4,833 \$56,128	1.2% 24.6%
1	District Technology Student Services Office	. ,	2.2		2.2		• ' '	•					
		\$234,358	2.5	\$240,209	2.5	\$246,177	\$246,340	2.5	\$252,294	2.5	\$258,564	\$6,270	2.5%
	Curriculum Director	\$106,586	0.8	\$109,880	0.8	\$112,597	\$112,597	0.8	\$115,382	0.8	\$118,236	\$2,855	2.5%
	Principals/Asst. Principals	\$669,838	6.0		6.0	\$745,916	\$745,919	6.0	\$764,415	6.0	,	\$18,960	2.5%
1	School Secretaries	\$255,394	5.0		5.0	\$271,964	\$262,992	5.0	\$270,933	3	\$277,642	\$6,709	2.5%
1	Dept. Heads/Team/Curr. Leaders/PDC	\$108,373		\$119,615		\$128,512	\$124,691		\$131,250	-	\$134,531	\$3,281	2.5%
	Classroom Teachers	\$8,259,337	99.2	, ,	98.9	\$8,761,792	, ,	99.2	, ,	99.8	\$9,381,321	\$241,408	2.6%
1	Special Ed Teachers*	\$2,351,987	32.6	. , , -	32.6	\$2,727,361	\$2,640,393	33.5	, ,,	32.8	\$2,992,304	\$88,803	3.1%
1 :	Special Ed Team Chairs	\$191,093	2.0		2.0	\$192,385	\$192,425	2.0	\$197,194	2.0	\$205,472	\$8,278	4.2%
	Substitute Teachers	\$255,895		\$164,708	0.0	\$139,000	\$308,948	0.0	\$147,000	-	\$147,000	\$0	0.0%
	Teaching Assistants*	\$632,061	24.5	, .	24.5	\$700,328	\$626,031	23.4	\$689,485	30.5		\$208,171	30.2%
1 :	Library/Media Coordinators	\$137,449	1.5	\$143,536	1.5	\$152,130	\$100,853	1.0	\$104,467	1.0	\$107,079	\$2,612	2.5%
1 :	SPED,LEP, H&H Tutors	\$246,177	1.0	,.	1.0	\$166,639	\$165,669	1.0	\$132,520	1.0		\$12,203	9.2%
2710	Guidance/Adj. Counselors	\$543,277	6.8		6.8	\$609,569	\$591,426	6.8	\$634,853	8.0	,	\$75,082	11.8%
2800	Psychologists	\$279,143	2.0	\$288,692	3.0	\$298,545	\$298,545	3.0	\$308,715	3.0	\$319,209	\$10,494	3.4%
1	Nurses	\$269,377	3.0	\$275,668	3.0	\$289,487	\$288,481	3.0	\$293,399	3.0	\$254,822	(\$38,577)	-13.1%
3300	Transportation/Traffic/Emergency/Title IX	\$8,000		\$11,830	0.0	\$9,500	\$8,111	0.0	\$9,500	-	\$9,500	\$0	0.0%
3400	Cafeteria/Recess Aides	\$54,420		\$65,096	0.0	\$64,235	\$71,361	0.0	\$64,235	-	\$64,235	\$0	0.0%
3510	Athletics (Office & Coaching Stipends)	\$308,833	1.6	\$297,562	1.6	\$346,474	\$288,086	1.6	\$355,049	1.6	\$363,837	\$8,788	2.5%
3520	Student Activity Stipends	\$136,942		\$131,193	0.0	\$129,265	\$108,152	0.0	\$132,496	-	\$135,809	\$3,312	2.5%
4110	Custodians	\$122,944	1.0	\$92,434	1.0	\$87,195	\$82,680	1.0	\$88,800	1.0	\$90,445	\$1,645	1.9%
4220	Facilities Department	\$169,352	2.0	\$171,245	2.0	\$173,358	\$181,740	2.0	\$177,692	2.0	\$182,134	\$4,442	2.5%
	Negotiations, Longevity, Expanded Effort**	\$140,244		\$153,840		\$151,253	\$168,547		\$181,300	-	\$181,300	\$0	0.0%
	Subtotal SALARIES	\$16,307,616	199.4	\$16,804,339	200.1	\$17,371,980	\$17,118,181	199.7	\$17,984,361	208.9	\$18,718,043	\$733,682	4.08%

<sup>\*2.6</sup> Special Ed Teachers moved from IDEA grant to Budget in FY19 to save fringe. Offset by 7.8 TA moved fr Budget to grant. Net savings = \$17,500. 1.0 FTE added FY20 funded by 2.0 reduction of special ed in the savings in the savin



						1		1	1	%			%
205										Increase		\$ Increase	Increase
DOE Account		2018-2019		2019-2020		2020-2021	2020-2021	%	2021-2022	vs. Prior	2022-2023	vs. Prior	vs. Prior
Code	Budget Summary	Expended	% Increase	Expended	% Increase	Budget	Expended	Increase	Budget	Budget	Budget	Budget	Budget
-				'			<u> </u>				<u> </u>		
	OPERATING EXPENSES												
1 =	District Admin. Expenses	\$232,610	-4.0%	\$212.783	-8.5%	\$270.432	\$278.427	30.9%	\$272.966	0.9%	\$274,017	\$1,051	0.4%
1 3	Bldg. Instr.Supplies/Equip	\$266,220	-3.1%		-7.9%		\$226.673	-7.6%	. , ,	0.0%		(\$16,748)	
	SPED Admin. Expenses	\$66,744	-23.1%	, -, -	-7.5% -56.6%	,	\$24,794	-14.5%	. , ,	-2.2%	· · · · · · · · · · · · · · · · · · ·	\$0	0.0%
1 =	Bldg. Admin. Expenses	\$35,068	2.1%		5.7%	• ' '	\$29,757	-14.5 <i>%</i>	. , ,	0.0%		\$2,950	6.8%
1 5	SPED Contracted Services	\$187.672	-13.8%	,	-14.0%		\$211.494	31.0%		0.0%	,	\$20,000	8.3%
1	Professional Development	\$35,660	-13.6 % -46.5%		113.3%		\$37,060	-51.3%		0.0%	,	\$20,000	0.0%
1 3	New Curriculum Materials	\$8.614	212.2%				\$40,584	-323.8%	,	70.7%	,	\$0 \$0	0.0%
	Instructional Technology**	\$226,753	-12.1%	( ' ' '	25.5%	•	\$320,519	12.6%	,	8.3%	,	\$0 \$0	0.0%
1 =	Health Expenses	\$3,187	-45.4%		-5.4%	•	\$3,715	23.2%	,	0.0%	•	\$700	9.6%
	Transportation/Traffic/Security	\$348.439	9.3%		-1.3%		\$353.555	2.8%	• ' '	20.9%	,	\$39,736	8.3%
	SPED Transportation	\$386,504	6.0%		-13.0%		\$253.485	-24.6%		47.1%		\$216,475	46.0%
1 3	Athletics/Student Activities	\$94,464	-3.2%		48.4%		\$32,489	-76.8%	,	4.3%		\$0	0.0%
	Utilities	\$530,999	-0.3%		-15.6%		\$549,389	22.6%	• ' '	-3.8%	· · · · · · · · · · · · · · · · · · ·	\$0	0.0%
1	Custodial Supplies	\$59,393	24.9%		-6.0%	•	\$45,491	-18.5%	. , ,	0.0%		\$0	0.0%
	Maintenance	\$629,499	5.3%		12.5%		\$709.114	0.1%	,	0.0%	,	\$80.256	11.4%
1	Insurance & Other Benefits	\$4,931,328	3.7%	,	0.4%	,	\$5,180,977	4.6%	. , . ,	3.8%		\$331,758	6.0%
1	Facility Capital Expense	\$58,854	-34.8%		8.2%		\$108.726	70.7%	• ' ' '	-28.1%		\$7,000	15.2%
1 8	SPED Tuition-Out/Summer	\$849,673	23.3%		32.6%		\$1,210,814	7.4%	• ' '	5.5%	,	\$188,425	19.4%
0.000	o. 25 ranion day damme.	ψο .σ,σ. σ	20.075	ψ1,120,010	02.070	<b>4020,0</b> 11	ψ., <u>2</u> .ο,σ	,	ψο. ο,. οο	0.070	ψ1,102,101	ψ.00, . <u>2</u> 0	10.17
	Subtotal OPERATIONS	\$8,951,681	3.1%	\$9,206,535	2.8%	\$9,768,734	\$9,617,064	2.5%	\$10,271,342	5.1%	\$11,142,945	\$871,603	8.49%
	(LESS: REDUCTIONS TO BE IDENTIFIED)	<b>,</b> , , , , , , , , , , , , , , , , , ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	<b>*</b> · · · , . · · , · · ·		, , , , , , , , , , , , , , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	,	\$25,259,297	2.1%	\$26,010,874	3.0%	\$27,140,714	\$26,735,245	2.8%	\$28,255,703	4.1%	\$29,860,988	\$1,605,284	5.68%
	(Less: Funded Outside of General Fund)	(\$325,000)		(\$290,000)		(\$325,000)	(\$180,000)		(\$325,000)		(\$325,000)	(\$325,000)	
1 8	· Plus: General Fund Transfer to close Food Se	\$177,202		\$68,444					, , , ,		<b>'</b>		
	Plus: General Fund Transfer to close Athletics	\$18,314		,		1							
Ī	General Fund Operating Spending	\$25,129,813	2.8%	\$25,789,318	2.6%	\$26,815,714	\$26,555,245	2.9%	\$27,930,703	4.2%	\$29,535,988	\$1,280,284	5.75%
	Contribution to Stabilization Fund	\$0		\$489,109		\$0	\$481,694		\$0		\$0	\$0	
İ	Total Budgetary Use of Funds	\$25,129,813	2.8%	\$26,278,427	4.6%	\$26,815,714	\$27,036,939	1.0%	\$27,930,703	4.2%	\$29,535,988	\$1,280,284	5.75%

<sup>\*</sup>MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines



DOE Account Code	Memorial Elementary	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	•							<u> </u>	<u> </u>						
	SALARIES - STAFF														
2210	Principal	1.0	\$132,000	1.0	\$132,250	1.0	\$135,518	\$135,519	1.0	\$138,869	2.5%	1.0	\$142,303	\$3,434	
2210	Secretary	1.0	\$54,862	1.0	\$57,837	1.0	\$57,640	\$51,166	1.0	\$51,250	-11.1%	1.0	\$52,531	\$1,281	2.5%
2305	Classroom Teachers*	24.8	\$1,985,338	22.8	\$1,863,743	22.5	\$1,985,196	\$1,971,026	22.5	\$2,064,446	4.0%	23.2	\$2,198,214	\$133,768	6.5%
2310	Special Ed Teachers**	10.2	\$824,208	12.3	\$969,850	12.3	\$1,013,643	\$922,993	13.2	\$1,100,216	8.5%	13.2	\$1,160,420	\$60,204	
2315	Special Ed Team Chair	0.6	\$56,451	0.6	\$53,762	0.6	\$56,122	\$56,122	0.6	\$57,525	2.5%	0.6	\$62,311	\$4,786	8.3%
	Substitutes		\$69,252		\$52,535		\$66,000	\$32,224		\$66,000	0.0%		\$66,000	\$0	0.0%
2330	Teaching Assistants*	7.7	\$217,572	6.7	\$202,332	6.7	\$190,459	\$192,258	7.2	\$216,953	13.9%	9.3	\$269,668	\$52,715	24.3%
2340	Library/Media Coordinator	1.0	\$89,657	1.0	\$94,550	1.0	\$101,919	\$60,684	0.6	\$62,680	-38.5%	0.6	\$64,247	\$1,567	2.5%
2710	Adjustment Counselor	0.8	\$60,151	0.8	\$63,594	0.8	\$67,176	\$67,176	0.8	\$70,898	5.5%	1.0	\$59,473	(\$11,425)	-16.1%
2800	Psychologist	1.0	\$98,508	1.0	\$100,933	1.0	\$103,419	\$103,419	1.0	\$105,967	2.5%	1.0	\$108,579	\$2,612	2.5%
3200	Nurse	1.0	\$71,869	1.0	\$75,334	1.0	\$77,217	\$77,217	1.0	\$79,147	2.5%	1.0	\$81,126	\$1,979	2.5%
3400	Cafeteria/Recess Aides		\$27,718		\$30,772		\$35,000	\$38,910		\$35,000	0.0%		\$35,000	\$0	0.0%
3520	Student Activity Stipends		\$12,166		\$9,904		\$10,049	\$4,614		\$10,300	2.5%		\$10,558	\$258	2.5%
	Subtotal SALARIES	49.1	\$3,699,752	48.2	\$3,707,396	47.9	\$3,899,358	\$3,713,329	48.9	\$4,059,251	4.1%	51.9	\$4,310,430	\$251,179	6.2%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$64,771		\$71,886		\$74,012	\$77,432		\$74,012	0.0%		\$79,800	\$5,788	7.8%
2210	Administrative Expenses		\$5,733		\$4,823		\$6,500	\$6,967		\$6,500	0.0%		\$8,015	\$1,515	23.3%
2451	Instructional Technology		\$41,052		\$42,674		\$48,300	\$42,968		\$51,082	5.8%		\$51,082	\$0	0.0%
4100	Utilities		\$134,289		\$108,569		\$143,058	\$127,243		\$136,058	-4.9%		\$136,058	\$0	0.0%
	Subtotal OPERATIONS		\$245,845		\$227,951		\$271,870	\$254,611	i    -  -	\$267,652	-1.6%		\$274,955	\$7,303	2.7%
	TOTAL		\$3,945,597		\$3,935,347		\$4,171,228	\$3,967,939	<u> </u>	\$4,326,902	3.7%		\$4,585,385	\$258.482	6.0%

<sup>\*</sup>Staffing budget for 2.0 classroom teacher retirements transferred to HS in FY20, based on enrollment

<sup>\*\*1.0</sup> Special Ed Tutor converted to Teacher in FY20 and another 1.0 in FY22 (see District-wide Instructional budget page). 1.0 Special Ed teacher moved from IDEA grant to Budget in FY19 to save fringe. Offset by 2.9 TA moving from Budget to grant. Net savings = \$6,500.1.0 FTE added in FY20 funded by reduction of 2.0



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DOE Account Code	Essex Elementary	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2210	Principal	1.0	\$124,585	1.0	\$127,738	1.0	\$130,894	\$130,896	1.0	\$134,129	2.5%	1.0	\$137,445	\$3,316	2.5%
2210	Secretary	1.0	\$47,972	1.0	\$51,250	1.0	\$52,531	\$52,531	1.0	\$53,845	2.5%	1.0	\$55,191	\$1,346	2.5%
2305	Classroom Teachers	16.6	\$1,411,250	16.5	\$1,458,605	16.5	\$1,369,303	\$1,431,093	17.1	\$1,547,538	13.0%	16.6	\$1,578,003	\$30,464	2.0%
2310	Special Ed Teachers*	5.7	\$431,205	5.8	\$452,823	5.8	\$487,385	\$479,059	5.7	\$508,802	4.4%	5.4	\$488,588	(\$20,214)	-4.0%
2315	Special Ed Team Chair	0.4	\$37,634	0.4	\$36,503	0.4	\$37,415	\$37,415	0.4	\$38,350	2.5%	0.4	\$39,309	\$959	2.5%
2325	Substitutes		\$25,273		\$47,429		\$28,000	\$11,625		\$28,000	0.0%		\$28,000	\$0	0.0%
2330	Teaching Assistants*	7.9	\$207,532	8.8	\$224,101	8.8	\$247,442	\$246,001	7.2	\$209,880	-15.2%	10.2	\$304,040	\$94,161	44.9%
2340	Library/Media Coordinator	0.5	\$47,792	0.5	\$48,986	0.5	\$50,211	\$40,169	0.4	\$41,787	-16.8%	0.4	\$42,832	\$1,045	2.5%
2710	Adjustment Counselor	1.0	\$72,703	1.0	\$77,171	1.0	\$81,819	\$81,819	1.0	\$86,649	5.9%	1.0	\$91,295	\$4,646	5.4%
2800	Psychologist	1.0	\$98,508	1.0	\$100,933	1.0	\$103,419	\$103,419	1.0	\$105,967	2.5%	1.0	\$108,579	\$2,612	2.5%
3200	Nurse	1.0	\$94,032	1.0	\$96,437	1.0	\$100,422	\$98,848	1.0	\$102,933	2.5%	1.0	\$59,844	(\$43,089)	) -41.9%
3400	Cafeteria/Recess Aides		\$17,211		\$27,684		\$18,500	\$20,252		\$18,500	0.0%		\$18,500	\$0	0.0%
3520	Student Activity Stipends		\$13,153		\$11,097		\$13,236	\$2,967		\$13,567	2.5%		\$13,906	\$339	2.5%
4110	Custodians**	0.5	\$37,700		\$7,592		\$0	\$0		\$0	NM		\$0	\$0	NM
	Subtotal SALARIES	36.6	\$2,666,549	37.0	\$2,768,349	37.0	\$2,720,577	\$2,736,092	35.8	\$2,889,946	6.2%	38.0	\$2,965,531	\$75,584	2.6%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$44,320		\$45,641		\$50,810	\$42,655		\$50,810	0.0%		\$53,432	\$2,622	5.2%
	Administrative Expenses		\$3,338		\$2,890		\$3,965	\$1,931		\$3,965	0.0%		\$4,750	\$785	19.8%
2451	Instructional Technology***		\$46,750		\$40,777		\$61,800	\$69,896		\$72,745	17.7%		\$72,745	\$0	0.0%
4100	Utilities		\$98,789		\$80,037		\$106,299	\$109,213		\$101,299	-4.7%		\$101,299	\$0	0.0%
	Subtotal OPERATIONS		\$193,197		\$169,346		\$222,874	\$223,695		\$228,819	2.7%		\$232,226	\$3,407	1.5%
	TOTAL	1	\$2,859,746		\$2,937,695		\$2,943,451	\$2,959,787		\$3,118,765	6.0%		\$3,197,757	\$78,991	2.5%

<sup>\*</sup>Assumes 1.2 Special Ed Teacher moved from IDEA grant to Budget in FY19 to save fringe. Offset by 3.5 TA moving from Budget to grant. Total savings = \$7,800

<sup>\*\*1.5</sup> custodian FTE moved to contracted service upon retirement (FY19 and FY21)

<sup>\*\*\*</sup>Instructional Technology at EES has grown since FY20 as part of matching student device additions with new Memorial School



DOE Account Code	Manchester-Essex Regional High School	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
	Principal & Assistant Principal*	1.5	\$194.403	2.0	\$243.875	2.0	\$249.934	\$249.934	2.0	\$256.145	2.5%	2.0	\$262.511	\$6.366	2.5%
	Secretaries	2.0	,		,			\$111.701	•	, .	•			,	•
	Classroom Teachers	37.3	,		,		, , , , , , , , , , , , , , , , , , , ,	\$3,440,289		. ,	•	:	. ,	. ,	3.2%
2310	Special Ed Teachers	5.2	. , ,		. , ,			\$407,435			-		, ,		4.2%
2315	MS/HS Special Ed Team Chair	0.5	\$48,504	0.5	\$48,219	0.5	\$49,424	\$49,464	0.5	\$50,660	2.5%	0.5	\$51,926	\$1,267	2.5%
	Substitutes		\$55,469		\$26,266		\$15,000	\$18,126		\$23,000	53.3%		\$23,000	\$0	0.0%
2330	Teaching Assistants	4.0	\$115,090	5.0	\$143,700	5.0	\$148,015	\$101,814	5.0	\$146,590	-1.0%	7.0	\$207,877	\$61,287	41.8%
2710	Guidance Counselors**	3.0	\$264,300	3.0	\$228,895	3.0	\$298,570	\$280,427	3.0	\$308,702	3.4%	3.0	\$316,420	\$7,718	2.5%
2800	Adjustment Counselor	1.0	\$92,244	1.0	\$97,973	1.0	\$100,422	\$100,422	1.0	\$102,933	2.5%	2.0	\$172,819	\$69,886	67.9%
3200	Nurse	1.0	\$94,032	1.0	\$96,437	1.0	\$98,848	\$98,848	1.0	\$101,319	2.5%	1.0	\$103,852	\$2,533	2.5%
3510	Athletics (including coaching stipends)	1.5	\$308,833	1.6	\$297,562	1.6	\$346,474	\$288,086	1.6	\$355,049	2.5%	1.6	\$363,837	\$8,788	2.5%
3520	Student Activities Stipends		\$90,711		\$79,398		\$87,956	\$88,154		\$90,155	2.5%		\$92,409	\$2,254	2.5%
4110	Custodians (incl. summer staffing)	1.0	\$85,244	1.0	\$84,842	1.0	\$87,195	\$82,680	1.0	\$88,800	1.8%	1.0	\$90,445	\$1,645	1.9%
	Subtotal SALARIES	58.0	\$4,999,655	60.8	\$5,216,617	60.8	\$5,518,447	\$5,317,379	60.4	\$5,673,017	2.8%	63.5	\$5,972,155	\$299,138	5.3%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$65,332		\$66,739		\$96,693	\$48,812		\$96,693	0.0%	,	\$84,400	(\$12,293)	-12.7%
2210	Administrative Expenses		\$20,591		\$25,906		\$26,400	\$19.007		\$26,400	0.0%	,	\$26,400	\$0	0.0%
	Instructional Technology***		\$62,837		\$94.531		\$76,500	\$90,684		\$83,517	•	:	\$83.517		0.0%
	Athletic Supplies & Services****		\$49,782		\$92,395		\$56,000	\$18.621		\$60,000	•		\$60,000		0.0%
	Student Activities		\$33,057		\$44,398		\$25,000	\$10,775		\$25,000	=	:	\$25,000		0.0%
4100	Utilities		\$297,921		\$259,667		\$330,543	\$312,934		\$320,543			\$320,543		0.0%
	Subtotal OPERATIONS		\$529,520		\$583,637		\$611,136	\$500,833		\$612,153	0.2%	,	\$599,860	(\$12,293)	-2.0%
	TOTAL		\$5,529,175		\$5.800.253		\$6,129,583	\$5.818.212	<u> </u>	\$6,285,170	2.5%	<del> </del>	\$6,572,016	\$286.845	4.6%
	TOTAL		φο,ο <b>∠</b> σ, I / 5		φο,ουυ,253		φ0, 123,363	φο,ο 10,212		Ψ0,∠00,1/0	2.5%	)	φ0,512,016	<b>⊅∠00,84</b> 5	4.0%

<sup>\*1.0</sup> FTE Dean of Students created from resturctured 0.5 FTE Assistant Principal position beginning in FY20

<sup>\*\*</sup>FY20 guidance staffing budget reflects savings from one-year leave of absence

<sup>\*\*\*</sup>MSHS Technology budget increases in FY20/FY21 reflect added student and staff devices during remote learning

<sup>\*\*\*\*\$50</sup>K athletics revolving costs funded via budget in FY20 offsetting decline in fees. Total net athletics COVID savings = \$44K



DOE Account Code	Manchester-Essex Regional Middle School	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
1 :	Principal & Dean of Students*	2.0	\$218.849	2.0	\$224,208	2.0	\$229.570	\$229.570	2.0	\$235.272	2.5%	2.0	\$241,116	\$5.844	2.5%
	Secretary**	1.0	\$44.429	1.0	\$46.433		\$47.593	\$47.594		\$48.783			\$50.003		2.5%
1	Classroom Teachers	21.4	\$1,706,012	21.4	\$1,825,000	21.4	\$1,894,990	\$1,812,125	21.5	\$1,924,007	1.5%		\$1,884,621	(\$39,385)	
2310	Special Ed Teachers	9.2	\$708,804	9.2	\$789,918	9.2	\$813,727	\$830,906	9.4	\$863,234	6.1%	9.4	\$894,076	\$30,843	3.6%
2315	MS/HS Special Ed Team Chair	0.5	\$48,504	0.5	\$48,219	0.5	\$49,424	\$49,424	0.5	\$50,660	2.5%	0.5	\$51,926	\$1,267	2.5%
2325	Substitutes		\$105,901		\$38,478		\$30,000	\$246,973		\$30,000	0.0%		\$30,000	\$0	0.0%
2330	Teaching Assistants*	3.0	\$91,867	4.0	\$112,507	4.0	\$114,412	\$85,959	4.0	\$116,062	1.4%	4.0	\$116,071	\$9	0.0%
2710	Guidance Counselors	1.0	\$53,879	1.0	\$57,652	1.0	\$61,582	\$61,582	1.0	\$65,671	6.6%	1.0	\$69,927	\$4,256	6.5%
2800	Psychologist**	1.0	\$82,127	1.0	\$86,826	1.0	\$91,707	\$91,707	1.0	\$96,781	5.5%		\$102,051	\$5,270	5.4%
3400	Cafeteria/Recess Aides		\$9,491		\$6,640		\$10,735	\$12,198		\$10,735	•	•	\$10,735	•	0.0%
3520	Student Activities Stipends		\$20,912		\$30,794		\$18,024	\$12,417		\$18,474	2.5%		\$18,936	\$462	2.5%
	Subtotal SALARIES	39.1	\$3,090,775	40.1	\$3,266,674	40.1	\$3,361,764	\$3,480,456	40.4	\$3,459,678	2.9%	40.3	\$3,469,463	\$9,785	0.3%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$53,722		\$32,613		\$64,857	\$28,134		\$64,857	0.0%		\$52,692	(\$12,165)	-18.8%
	Administrative Expenses		\$5,406		\$3,447		\$6,750	\$1,852	ĺ	\$6,750	0.0%		\$7,400	\$650	9.6%
2451	Instructional Technology***		\$76,114		\$86,595		\$98,300	\$116,970		\$101,243	3.0%		\$101,243	\$0	0.0%
3520	Student Activities		\$11,625		\$3,361		\$11,500	\$3,093		\$11,500	0.0%		\$11,500	\$0	0.0%
	Subtotal OPERATIONS		\$146,867		\$126,016		\$181,407	\$150,049		\$184,350	1.6%		\$172,835	(\$11,515)	-6.2%
	TOTAL		\$3,237,642		\$3,392,690		\$3,543,171	\$3,630,504	1	\$3.644.028	2.8%		\$3,642,298	(\$1,730)	0.0%

<sup>\*</sup>MS Dean of Students position introduced as 0.6 FTE in FY18 and increased to 1.0 FTE in FY19

<sup>\*\*</sup>MS Administrative Assistant moving to 12-month position in FY20, in line with other 3 schools

<sup>\*\*\*</sup>MSHS Technology budget increases in FY20/FY21 reflect added student and staff devices during remote learning



Administration   Staffing   Code   Administration   Staffing   Code   Administration   Staffing   Code   Expended   Exp																
1110   School Committee Secretary   1.0   \$194,616   1.0   \$194,616   1.0   \$194,616   1.0   \$33,086   \$3,086   \$3,086   \$30,086   \$30,086   \$30,086   \$30,086   \$30,488   \$204,488   \$20	Account		Staffing		Staffing		Staffing			Staffing		Increase vs. Prior	Staffing		vs. Prior	% Increase vs. Prior Budget
1110   School Committee Secretary   1.0   \$194,616   1.0   \$194,616   1.0   \$194,616   1.0   \$33,086   5.33,086   5.33,086   5.53,396   1.0   \$204,488   \$204,488   1.0   \$209,580   2.5%   1.0   \$214,820   \$5,240   \$209,580   1.0   \$214,820   \$329,580   1.0   \$214,820   \$329,580   1.0   \$145,375   1.0   \$151,500   1.0   \$155,163   1.0   \$155,163   1.0   \$155,163   1.0   \$150,801   \$24,480   \$24,400   \$227,430   \$257,420   \$2.5%   1.0   \$106,801   \$209,580   \$2.5%		SALADIES STAFE						 								
1210   Superintendent				¢3 806		¢4 725		\$5,000	¢6 763		¢5 125	2 5%		\$7,000	¢1 975	36.6%
1210   Superintendent's Secretary   0.5   \$33,386   0.5   \$33,086   0.5   \$33,086   0.5   \$33,913   \$34,077   0.5   \$34,761   2.5%   0.5   \$35,630   \$869   \$140   Business Manager   1.0   \$145,375   1.0   \$155,163   \$155,163   1.0   \$155,163   \$155,163   1.0   \$27,430   2.5%   0.2   \$28,116   \$686   1410   Business Office   3.0   \$212,261   3.0   \$221,261   3.0   \$221,261   3.0   \$221,261   3.0   \$221,261   3.0   \$220,216   \$220,217   3.0   \$222,217   3.0   \$222,272   \$25,762   2.5%   3.0   \$226,021   \$299   \$220,417   \$200		,	1.0		1.0		1.0									2.5%
1410   Business Manager		•	_	, - ,				: ' '	• ' '					, , ,		2.5%
1410   Treasurer									: ' '				5	,		2.4%
1410   Business Office   3.0   \$212,261   3.0   \$219,194   3.0   \$220,216   \$220,217   3.0   \$225,722   2.5%   3.0   \$226,021   \$299   \$1450   Network Administrator   1.0   \$101,562   1.0   \$105,832   1.0   \$105,913   \$54,708   1.0   \$108,654   2.6%   1.0   \$110,700   \$2,046   \$20,04			_			,			,		, .	i		, .		2.5%
1450   Network Administrator   1.0   \$101,562   1.0   \$105,832   1.0   \$105,913   \$54,708   1.0   \$108,654   2.6%   1.0   \$110,700   \$2,046   \$1450   Data Analyst   0.0   \$84,440   1.0   \$87,303   1.0   \$88,715   \$81,106   1.0   \$90,935   2.5%   1.0   \$89,303   \$8			_		:	,										0.1%
1450   Data Analyst   0.0   \$0   0.0   \$0   0.0   \$88,303   1.0   \$88,715   \$81,106   1.0   \$90,935   2.5%   1.0   \$85,000   \$38,9303   \$89,303									• ' '		,	i	•			1.9%
Subtotal SALARIES   7.7   \$799,891   7.7   \$827,229   7.7   \$840,149   \$821,513   7.7   \$861,124   2.5%   8.7   \$929,354   \$68,230			_	,		,		Ψ.00,0.0								NM
Subtotal SALARIES   7.7   \$799,891   7.7   \$827,229   7.7   \$840,149   \$821,513   7.7   \$861,124   2.5%   8.7   \$929,354   \$68,230		,						\$88.715	• ' '	1.0				,	,	-39.5%
OPERATING EXPENSES           1000 Administrators' Prof. Dev.         \$12,012         \$10,925         \$11,000         \$4,763         \$11,000         0.0%         \$10,000         (\$1,000)           1100 Office Supplies & Postage         \$10,023         \$7,514         \$8,750         \$9,328         \$8,750         0.0%         \$10,000         \$1,250           1210 District Admin. Contracted Services*         \$81,890         \$54,030         \$42,000         \$59,289         \$42,000         0.0%         \$45,000         \$3,000           1410 Admin. Software & Support*         \$71,212         \$84,475         \$90,000         \$106,195         \$94,708         5.2%         \$95,008         \$301           1430 Legal Services         \$21,012         \$13,561         \$65,000         \$53,718         \$65,000         0.0%         \$65,000         \$0           1450 Technology Equipment         \$24,883         \$24,816         \$23,682         \$23,173         \$21,109         \$0         \$66,000         \$578,315         \$627,555         7.0%         \$646,206         \$18,651         \$200         Health & Life Insurance** - Active Employees         \$2,599,326         \$2,508,061         \$2,613,774         \$2,583,773         \$2,756,000         \$1,040,000         \$1,040,000         \$104,000         \$1,				7-1,		<b>,</b> , , , , , , , , , , , , , , , , , ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<b>,</b> , , , , , , , , , , , , , , , , , ,		700,000			,,,,,,,,,,	(+,)	
1000   Administrators' Prof. Dev.   \$12,012   \$10,925   \$11,000   \$4,763   \$11,000   0.0%   \$10,000   (\$1,000)   1100   School Committee Expenses*   \$9,869   \$10,846   \$24,000   \$20,188   \$24,400   1.7%   \$21,900   (\$2,500)   1210   Office Supplies & Postage   \$10,023   \$7,514   \$8,750   \$9,328   \$8,750   0.0%   \$10,000   \$1,250   1210   District Admin. Contracted Services*   \$81,890   \$54,030   \$42,000   \$59,289   \$42,000   0.0%   \$45,000   \$3,000   1410   Admin. Software & Support*   \$71,212   \$84,475   \$90,000   \$106,195   \$94,708   5.2%   \$95,008   \$301   1430   Legal Services   \$21,012   \$13,561   \$65,000   \$53,718   \$65,000   0.0%   \$65,000   \$0   1450   Technology Equipment   \$24,883   \$28,416   \$23,682   \$23,173   \$21,109   -10.9%   \$21,109   \$0   \$0   \$106,195   \$100,000   \$106,195   \$100,000   \$106,195   \$100,000   \$106,195   \$100,000   \$106,195   \$100,000   \$106,195   \$100,000   \$106,195   \$100,000   \$106,195   \$100,000		Subtotal SALARIES	7.7	\$799,891	7.7	\$827,229	7.7	\$840,149	\$821,513	7.7	\$861,124	2.5%	8.7	\$929,354	\$68,230	7.9%
1000 Administrators' Prof. Dev.   \$12,012   \$10,925   \$11,000   \$4,763   \$11,000   0.0%   \$10,000   (\$1,000)   1110   School Committee Expenses*   \$9,869   \$10,846   \$24,000   \$20,188   \$24,400   1.7%   \$21,900   (\$2,500)   1210   Office Supplies & Postage   \$10,023   \$7,514   \$8,750   \$9,328   \$8,750   0.0%   \$10,000   \$1,250   1210   District Admin. Contracted Services*   \$81,890   \$54,030   \$44,000   \$59,289   \$42,000   0.0%   \$45,000   \$3,000   1410   Admin. Software & Support*   \$71,212   \$84,475   \$90,000   \$106,195   \$94,708   5.2%   \$95,008   \$301   1430   Legal Services   \$21,012   \$13,561   \$65,000   \$53,718   \$65,000   0.0%   \$65,000   \$0   1450   Technology Equipment   \$24,883   \$28,416   \$23,682   \$23,173   \$21,109   -10.9%   \$21,109   \$0   \$0   \$106,195   \$100   Essex Regional Retirement   \$519,656   \$511,014   \$586,500   \$578,315   \$627,555   7.0%   \$646,206   \$18,651   \$250   Health & Life Insurance** - Active Employees   \$2,599,326   \$2,508,061   \$2,613,774   \$2,583,773   \$2,756,000   5.4%   \$2,860,000   \$104,000   \$250   Health & Life Insurance   \$949,072   \$948,075   \$11,19,061   \$1,025,696   \$1,095,681   -2.1%   \$1,247,858   \$152,177   \$250   OPEB Trust Contribution   \$498,605   \$498,075   \$238,769   \$264,013   \$244,538   \$273,254   3.5%   \$271,557   \$1,697   \$200   Other Insurance   \$131,372   \$179,913   \$198,440   \$197,567   \$198,440   0.0%   \$223,167   \$224,727		ODEDATING EVDENCES														
1110         School Committee Expenses*         \$9,869         \$10,846         \$24,000         \$20,188         \$24,400         1.7%         \$21,900         (\$2,500)           1210         Office Supplies & Postage         \$10,023         \$7,514         \$8,750         \$9,328         \$8,750         0.0%         \$10,000         \$10,000         \$1,250           1210         District Admin. Contracted Services*         \$81,890         \$54,030         \$42,000         \$59,289         \$42,000         0.0%         \$45,000         \$3,000           1430         Legal Services         \$21,012         \$13,561         \$65,000         \$53,718         \$66,000         0.0%         \$65,000         \$0           1450         Technology Equipment         \$24,883         \$28,416         \$23,682         \$23,173         \$21,109         \$0         \$0           5100         Essex Regional Retirement         \$519,656         \$511,014         \$586,500         \$578,315         \$627,555         \$627,555         \$2,860,000         \$104,000           5250         Health & Life Insurance** - Active Employees         \$2,599,326         \$2,508,061         \$2,613,774         \$2,583,773         \$2,756,000         \$1,247,858         \$152,2177           5250         Health & Life Insurance -				¢12.012		¢10.025		¢11 000	¢4.762		¢11.000	0.00/		¢10,000	(¢1 000)	-9.1%
1210 Office Supplies & Postage   \$10,023   \$7,514   \$8,750   \$9,328   \$8,750   0.0%   \$10,000   \$1,250     1210 District Admin. Contracted Services*   \$81,890   \$54,030   \$42,000   \$59,289   \$42,000   0.0%   \$45,000   \$3,000     1410 Admin. Software & Support*   \$71,212   \$84,475   \$90,000   \$106,195   \$94,708   5.2%   \$95,008   \$301     1430 Legal Services   \$21,012   \$13,561   \$65,000   \$53,718   \$65,000   0.0%   \$65,000   \$0     1450 Technology Equipment   \$24,883   \$28,416   \$23,682   \$23,173   \$21,109   -10.9%   \$21,109   \$0     5100 Essex Regional Retirement   \$519,656   \$511,014   \$586,500   \$578,315   \$627,555   7.0%   \$646,206   \$18,651     5200 Health & Life Insurance** - Active Employees   \$949,072   \$988,715   \$1,119,061   \$1,026,696   \$1,095,681   -2.1%   \$1,247,858   \$152,177     5250 OPEB Trust Contribution   \$498,605   \$525,677   \$556,200   \$550,088   \$587,600   5.6%   \$627,557   \$1,095,681   -2.1%   \$1,247,858   \$152,177     5260 Other Insurance   \$131,372   \$179,913   \$198,440   \$197,567   \$198,440   0.0%   \$223,167   \$224,727								. ,	. ,		. ,					
1210   District Admin. Contracted Services*   \$81,890   \$54,030   \$42,000   \$59,289   \$42,000   0.0%   \$45,000   \$3,000   \$45,000   \$3,000   \$45,000   \$3,000   \$45,000   \$3,000   \$45,000   \$3,000   \$45,000   \$45,000   \$3,000   \$45,000   \$3,000   \$45,000   \$45,000   \$3,000   \$45,000	1	•							, .,			:				14.3%
1410 Admin. Software & Support*         \$71,212         \$84,475         \$90,000         \$106,195         \$94,708         \$2,20         \$95,008         \$301           1430 Legal Services         \$21,012         \$13,561         \$65,000         \$53,718         \$65,000         0.0%         \$65,000         \$0           1450 Technology Equipment         \$24,883         \$28,416         \$23,682         \$23,173         \$21,109         -10.9%         \$21,109         \$0           5100 Essex Regional Retirement         \$519,656         \$511,014         \$586,500         \$578,315         \$627,555         7.0%         \$646,206         \$18,651           5200 Health & Life Insurance ** - Active Employees         \$2,599,326         \$2,508,061         \$2,613,774         \$2,583,773         \$2,756,000         5.4%         \$2,860,000         \$104,000           5250 Health & Life Insurance - Retirees         \$949,072         \$988,715         \$1,119,061         \$1,026,696         \$1,095,681         -2.1%         \$1,247,858         \$152,177           5250 OPEB Trust Contribution         \$498,605         \$525,677         \$556,200         \$550,088         \$587,600         5.6%         \$621,500         \$33,900           5260 Medicare Expense         \$233,297         \$238,769         \$24,013         \$244,538<	1								i ' '			i	1			7.1%
1430 Legal Services         \$21,012         \$13,561         \$65,000         \$53,718         \$65,000         0.0%         \$65,000         \$0           1450 Technology Equipment         \$24,883         \$28,416         \$23,682         \$23,173         \$21,109         -10.9%         \$21,109         \$0           5100 Essex Regional Retirement         \$519,656         \$511,014         \$586,500         \$578,315         \$627,555         7.0%         \$646,206         \$18,651           5200 Health & Life Insurance** - Active Employees         \$2,599,326         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$1,026,696         \$1,095,681         -2.1%         \$1,247,858         \$152,177           5250 OPEB Trust Contribution         \$498,605         \$525,677         \$556,200         \$550,088         \$587,600         5.6%         \$621,500         \$33,900           5260 Medicare Expense         \$233,297         \$238,769         \$264,013         \$244,538         \$273,254         3.5%         \$271,557         \$24,727           5200 Other Insurance         \$131,372         \$179,913         \$198,440         \$197,567         \$198,440         0.0%         \$223,167         \$24,727	;															0.3%
1450 Technology Equipment         \$24,883         \$28,416         \$23,682         \$23,173         \$21,109         -10.9%         \$21,109         \$0           5100 Essex Regional Retirement         \$519,656         \$511,014         \$586,500         \$578,315         \$627,555         7.0%         \$646,206         \$18,651           5200 Health & Life Insurance ** - Active Employees         \$2,599,326         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$2,508,061         \$1,026,696         \$1,095,681         -2.1%         \$1,247,858         \$152,177           5250 OPEB Trust Contribution         \$498,605         \$525,677         \$556,200         \$550,088         \$587,600         5.6%         \$621,500         \$33,900           5260 Medicare Expense         \$233,297         \$238,769         \$264,013         \$244,538         \$273,254         3.5%         \$271,557         (\$1,697)           5200 Other Insurance         \$131,372         \$179,913         \$198,440         \$197,567         \$198,440         0.0%         \$223,167         \$24,727		• • • • • • • • • • • • • • • • • • • •							: ' '		,			,		0.3%
5100 Essex Regional Retirement         \$519,656         \$511,014         \$586,500         \$578,315         \$627,555         7.0%         \$646,206         \$18,651           5200 Health & Life Insurance ** - Active Employees         \$2,599,326         \$2,508,061         \$2,613,774         \$2,583,773         \$2,756,000         5.4%         \$2,860,000         \$104,000           5250 Health & Life Insurance - Retirees         \$949,072         \$988,715         \$1,119,061         \$1,026,696         \$1,095,681         -2.1%         \$1,247,858         \$152,177           5250 OPEB Trust Contribution         \$498,605         \$525,677         \$556,200         \$550,088         \$587,600         5.6%         \$621,500         \$33,900           5260 Medicare Expense         \$233,297         \$238,769         \$264,013         \$244,538         \$273,254         3.5%         \$271,557         (\$1,697)           5200 Other Insurance         \$131,372         \$179,913         \$198,440         \$197,567         \$198,440         0.0%         \$223,167         \$24,727		•							,		,		i	,		0.0%
5200 Health & Life Insurance** - Active Employees         \$2,599,326         \$2,508,061         \$2,613,774         \$2,583,773         \$2,756,000         5.4%         \$2,860,000         \$104,000           5250 Health & Life Insurance -Retirees         \$949,072         \$988,715         \$1,119,061         \$1,026,696         \$1,095,681         -2.1%         \$1,247,858         \$152,177           5250 OPEB Trust Contribution         \$498,605         \$525,677         \$556,200         \$550,088         \$587,600         5.6%         \$621,500         \$33,900           5260 Medicare Expense         \$233,297         \$238,769         \$244,538         \$273,254         3.5%         \$271,557         (\$1,697)           5200 Other Insurance         \$131,372         \$179,913         \$198,440         \$197,567         \$198,440         0.0%         \$223,167         \$24,727		6, 1,						,			. ,			, ,		3.0%
5250 Health & Life Insurance -Retirees         \$949,072         \$988,715         \$1,119,061         \$1,026,696         \$1,095,681         -2.1%         \$1,247,858         \$152,177           5250 OPEB Trust Contribution         \$498,605         \$525,677         \$556,200         \$550,088         \$587,600         5.6%         \$621,500         \$33,900           5260 Medicare Expense         \$233,297         \$238,769         \$244,538         \$244,538         \$273,254         3.5%         \$271,557         (\$1,697)           5200 Other Insurance         \$131,372         \$179,913         \$198,440         \$197,567         \$198,440         0.0%         \$223,167         \$24,727	i	S .	l Inlovees						• ' '			1	•			3.8%
5250 OPEB Trust Contribution         \$498,605         \$525,677         \$556,200         \$550,088         \$587,600         5.6%         \$621,500         \$33,900           5260 Medicare Expense         \$233,297         \$238,769         \$264,013         \$244,538         \$273,254         3.5%         \$271,557         (\$1,697)           5200 Other Insurance         \$131,372         \$179,913         \$198,440         \$197,567         \$198,440         0.0%         \$223,167         \$24,727	1		ipioyees 		į			1 ' ' '	• ' ' '	į		:			,	13.9%
5260 Medicare Expense       \$233,297       \$238,769       \$264,013       \$244,538       \$273,254       3.5%       \$271,557       (\$1,697)         5200 Other Insurance       \$131,372       \$179,913       \$198,440       \$197,567       \$198,440       0.0%       \$223,167       \$24,727									• ' ' '			:				5.8%
5200 Other Insurance \$131,372 \$179,913 \$198,440 \$197,567 \$198,440 0.0% \$223,167 \$24,727	1								,		,			,		-0.6%
		•			į				. , , ,	į	, .			. , ,		12.5%
The same and the s					•					•		:				5.7%
				,,- <b></b>		,,		,,	,,		,, .	2.370		,,	, ,	/•
TOTAL \$5,962,120 \$5,989,146 \$6,442,569 \$6,279,143 \$6,666,620 3.5% \$7,067,659 \$401,039	İ	TOTAL		\$5,962,120		\$5,989,146		\$6,442,569	\$6,279,143		\$6,666,620	3.5%		\$7,067,659	\$401,039	6.0%

<sup>\*</sup>FY21 Budget reflects reclassification, per DESE accounting updates for a) District Admin. Contracted, b) Admin. Software & Support and c) School Committee

<sup>\*\*\*\$100</sup>K of FY22 retiree health costs to be funded outside of budget via OPEB trust fund

General Fund	\$2,274,326	\$2,218,061	\$2,288,774	\$2,403,773	\$2,431,000	\$2,535,000
School Choice Fund	\$325,000	\$290,000	\$325,000	\$180,000	\$325,000	\$325,000
Total Health Insurance - Active Employees	\$2,599,326	\$2,508,061	\$2,613,774	\$2,583,773	\$2,756,000	\$2,860,000

<sup>\*\*</sup>Funded in portion outside of the General Fund, via School Choice Funds as noted below



DOE Account Code	Facilities	2018- 2019 Staffing Level	2018-2019 Expended	2019- 2020 Staffing Level	2019-2020 Expended	2020- 2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021- 2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022- 2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
1	SALARIES - STAFF Facilities Manager	1.0	\$108,242	1.0	\$108.500	1.0	\$109.163	\$111.163	1.0	\$111,892	2.5%	1.0	\$114,689	\$2,797	2.5%
1	Maintenance Technician	1.0	\$61,110		\$62,746		\$64,195	, ,	1.0	\$65,800			\$67,445	<b>+</b> -,	
	Subtotal SALARIES	2.0	\$169,352		\$171,245		\$173,358			\$177,692			\$182,134	7.,	i - 1
	OPERATING EXPENSES														
4110	Custodial Supplies		\$59,393		\$55,800		\$60,000	\$45,491		\$60,000	0.0%		\$60,000	\$0	0.0%
4200	Bldg & Grds Maintenance-Memorial		\$34,797		\$36,206		\$48,500	\$29,377		\$48,500	0.0%		\$58,500	\$10,000	20.6%
4200	Bldg & Grds Maintenance-Essex		\$38,661		\$70,147		\$46,500	\$67,259		\$46,500	0.0%		\$56,500	\$10,000	21.5%
4200	Bldg & Grds Maintenance-MERHS		\$98,790		\$133,201		\$116,000	\$103,493		\$116,000	0.0%		\$116,000	\$0	0.0%
4210	Contracted Services*		\$457,251		\$468,791		\$490,875			\$490,875			\$551,131	. , ,	12.3%
4220	Capital Repairs**		\$58,854		\$63,681		\$64,000	\$108,726		\$46,000	-28.1%		\$53,000	\$7,000	15.2%
	Subtotal OPERATIONS		\$747,746		\$827,826		\$825,875	\$863,332		\$807,875	-2.2%		\$895,131	\$87,256	10.8%
	TOTAL		\$917,098	i	\$999,072		\$999,233	\$1,045,072		\$985,567	-1.4%		\$1,077,265	\$91,698	9.3%

<sup>\*</sup>Increases in contracted service relates to outsourcing/reduction of in-house custodial FTE at EES (1.0 in FY19, 0.5 in F21) and MSHS (1.0 in FY18)

<sup>\*\*\$28</sup>K Capital Repairs to be funded via stabilization in FY22 as part of proposed budget reductions, net of initial \$10K proposed increase. HS increases in Maintenance to be funded



DOE Account Codes	Non-Instructional Services	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
3000 3200 3600	SALARIES - STAFF Title IX Coordinator Nurse Substitutes Emergency Response Liaison Crossing Guards		\$5,000 \$9,444 \$3,000 \$0		\$5,000 \$7,460 \$3,000 \$3,830		\$5,000 \$13,000 \$3,000 \$1,500	\$5,000 \$13,568 \$3,000 \$111		\$5,000 \$10,000 \$3,000 \$1,500	0.0% -23.1% 0.0% 0.0%		\$5,000 \$10,000 \$3,000 \$1,500	\$0 \$0 \$0 \$0	0.0% 0.0% 0.0% 0.0%
	Subtotal SALARIES	0.0	\$17,444	0.0	\$19,290	0.0	\$22,500	\$21,679	0.0	\$19,500	-13.3%	0.0	\$19,500	\$0	0.0%
3200 3200 3200	OPERATING EXPENSES School Physician Nurses' Professional Development Nurses' Supplies Transportation Contracted Services*		\$0 \$0 \$3,187 \$347,645		\$0 \$0 \$3,015 \$317,412		\$3,000 \$500 \$4,300 \$390,874	\$0 \$0 \$3,715 \$297,477		\$3,000 \$500 \$4,300 \$408,464	0.0% 0.0% 0.0% 4.5%		\$3,000 \$500 \$5,000 \$448,200	\$0 \$0 \$700 \$39,736	0.0% 0.0% 16.3% 9.7%
3600	School Security Contracted** Subtotal OPERATIONS		\$794 <b>\$351,626</b>		\$26,664 <b>\$347,092</b>		\$5,000 <b>\$403,674</b>	\$56,077 <b>\$357,269</b>		\$70,000 <b>\$486,264</b>	1300.0% <b>20.5%</b>		\$70,000 <b>\$526,700</b>	\$0 <b>\$40,436</b>	0.0% <b>8.3%</b>
	TOTAL		\$369,070		\$366,382		\$426,174	\$378,948		\$505,764	18.7%		\$546,200	\$40,436	8.0%

<sup>\*</sup>Funded in portion outside of the General Fund, via Transportation Stabilization (excess State Aid) funds as noted below:
\*\*FY21 is first full-year of School Resource Officer. Cost first appears in FY22 budget, pending FY21 budget transfers

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General Fund	\$347,645	\$317,412	\$390,874 \$2	297,477 \$408,464	\$448,200
Transportation Stabilization Revolving	\$31,460	\$74,629		97922	
Total Contracted Transportation	\$379,105	\$392,041	\$390,874 \$3	395,399 \$408,464	\$448,200



DOE Account Codes	District-Wide Instructional Services	2018- 2019 Staffing Level	2018-2019 Expended	2019- 2020 Staffing Level	2019-2020 Expended	2020- 2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021- 2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022- 2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2100	Curriculum & Instructional Technology Directo	1.0	\$133,233	1.0	\$137,350	1.0	\$140,746	\$140.746	1.0	\$144,227	2.5%	1.0	\$147.796	\$3,568	2.5%
	Substitute Building Secretaries		\$1,813		\$0		\$2,500	\$0		\$2,563	•		\$2,563	\$0	0.0%
	Dept. Heads/Team/Curr Leaders		\$92,505		\$98,312		\$99,559	\$99,119		\$102,048	2.5%		\$104,599	\$2,551	2.5%
2300	Cohort Coaches		\$9,356		\$7,192		\$9,974	\$8,601		\$10,223	2.5%		\$10,479	\$256	2.5%
2300	Prof. Dvlpmt Committee/MERSD-U		\$6,512		\$14,111		\$18,979	\$16,971		\$18,979	0.0%		\$19,454	\$475	2.5%
2300	Longevity		\$118,864		\$123,440		\$120,000	\$138,547		\$150,050	25.0%		\$150,050	\$0	0.0%
2440	ELL Coordinator	1.0	\$76,644	1.0	\$81,099	1.0	\$85,730	\$85,730	1.0	\$90,538	5.6%	1.0	\$100,241	\$9,703	10.7%
2440	Tutors (LEP,504, H&H, etc.)		\$23,884		\$22,547		\$23,884	\$21,166		\$24,482	2.5%		\$24,482	\$0	0.0%
5200	Sick Leave Buy Back		\$20,000		\$30,000		\$30,000	\$30,000		\$30,000	0.0%		\$30,000	\$0	0.0%
	Reserve for Expanded Effort & Negotiations		\$1,380		\$400		\$1,253	\$0		\$1,250	-0.2%		\$1,250	\$0	0.0%
	Subtotal SALARIES	2.0	\$484,191	2.0	\$514,450	2.0	\$532,625	\$540,880	2.0	\$574,359	7.8%	2.0	\$590,912	\$16,552	2.9%
	OPERATING EXPENSES														
2300	Curriculum Development Office		\$1,709		\$3,016		\$6,000	\$1,774		\$6,000	0.0%		\$6,000	\$0	0.0%
2350	Technology Staff Development		\$0		\$200		\$0	\$2,800		\$0	NM		\$0	\$0	NM
2400	Curriculum/Technology Small Capital*		\$8,614		\$1,868		\$41,000	\$40,584		\$70,000	70.7%		\$70,000	\$0	0.0%
2440	Tutor Supplies		\$5,867		\$68		\$4,500	\$0		\$4,500	0.0%		\$4,500	\$0	0.0%
2450	District Wide Professional Development		\$35,660		\$75,848		\$46,000	\$34,260		\$46,000	0.0%		\$46,000	\$0	0.0%
	Subtotal OPERATIONS		\$51,850		\$81,000		\$97,500	\$79,419		\$126,500	29.7%		\$126,500	\$0	0.0%
	TOTAL		\$536,041		\$595,450		\$630,125	\$620,299		\$700,859	11.2%		\$717,412	\$16,552	2.4%

<sup>\*\$29</sup>K FY22 budgetary increase for new elementary literacy curriculum



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DOE Account Codes	Student Services/ Special Education*	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
	•	4.0	¢407 F00	4.0	¢440.050	4.0	¢444 407	¢4.44.40C	4.0	¢4.40.040	0.50/	4.0	¢454.070	<b>#0.000</b>	0.50/
	Student Services Director	1.0	\$137,520	1.0 1.0	\$140,950	1.0	\$144,437	\$144,436		\$148,010					2.5%
	Student Services Secretary	1.0	\$64,559		\$66,173	1.0	\$67,827	\$67,827		\$69,523			\$71,261	\$1,738	2.5%
	Student Services Data Admin	0.5	\$32,279	0.5	\$33,086		\$33,913	\$34,077		\$34,761		:	\$35,630	\$869	2.5%
	Special Education Extended Services		\$13,823		\$29,364	1	\$15,000	\$13,670		\$17,500		:	\$20,000		14.3%
2440	Special Education Tutors	3.0	\$131,826	1.0	\$43,513	1.0	\$42,025	\$45,103		\$0	-100.0%			\$0	NM
	Subtotal SALARIES	5.5	\$380,007	3.5	\$313,087	3.5	\$303,202	\$305,113	2.5	\$269,794	-11.0%	2.5	\$278,564	\$8,770	3.3%
	OPERATING EXPENSES														
	Legal Fees		\$62,075		\$24,695		\$26,500	\$23,131		\$26,500	0.0%		\$26,500	\$0	0.0%
2100	Administrative Expenses & Travel		\$4,669		\$4,289		\$5,800	\$1,663		\$5,100	-12.1%	ļ	\$5,100	\$0	0.0%
2300	Contracted Services (OT/PT, Speech, etc.)		\$187,672		\$161,480		\$240,000	\$211,494		\$240,000	0.0%		\$260,000	\$20,000	8.3%
	Summer Program		\$71,420		\$67,877		\$74,000	\$37,869		\$74,000			\$74,000		0.0%
	SPED Equipment & Instructional Supplies		\$18,279		\$16,377		\$20,300	\$17,966		\$20,300			\$21,600		6.4%
2720	Special Education Testing		\$13,929		\$11,925		\$16,000	\$11,674		\$16,000	0.0%	ŀ	\$14,000	(\$2,000)	-12.5%
	SPED/McKinney Vento Transportation		\$386,504		\$336,108		\$320,000	\$253,485		\$470,625		ļ	\$687,100		46.0%
	Tuition Out & Contingency**		\$778,253		\$1,059,001		\$849.377	\$1,172,945		\$899,709	•	:	\$1.088.134		20.9%
	Subtotal OPERATIONS		\$1,522,801		\$1,681,752		\$1,551,977	\$1,730,227		\$1,752,234			. , , .	\$424,200	24.2%
							. ,,.						. , .,	'	
	TOTAL		\$1,902,808		\$1,994,839		\$1,855,179	\$2,035,340		\$2,022,028	9.0%		\$2,454,998	\$432,970	21.4%

<sup>\*</sup>Special Education instructional staff budgeted at individual school level

<sup>\*\*</sup>Each year's Tuition Out line excludes tuitions funded by grants (Circuit Breaker, IDEA) outside General Fund budget or pre-paid in prior/subsequent fiscal year as follows:

		2018-2019		2019-2020	2020-2021	2020-2021	2021-2022		2022-2023		
	% Inc.	Expended	% Inc.	Budget	Budget	Budget	Budget	% Inc.	Budget	\$ Inc.	% Inc.
Budget Funded Tuition Out (above)	-20.8%	\$778,253	23.6%	\$1,059,001	\$849,377	\$1,172,945	\$899,709	5.9%	\$1,088,134	\$188,425	20.9%
Circuit Breaker & Grant Funded Tuitions	9.8%	\$167,776	-15.4%	\$314,483	\$271,100	\$124,251	\$420,000	54.9%	\$799,875	\$379,875	90.4%
Pre-Paid in Prior Year	70.3%	\$156,893	20.4%	\$199,099	\$150,000	\$329,410	\$150,000	0.0%	\$150,000	\$0	0.0%
(Less: Prepayments of Next Year)	20.4%	(\$199,099)	26.9%	(\$329,410)	\$0	(\$219,732)	\$0	NM	\$0	\$0	NM
Annual Cost of Tuitions	-13.1%	\$903,823	12.8%	\$1,243,173	\$1,270,477	\$1,406,874	\$1,469,709	15.7%	\$2,038,009	\$568,300	38.7%

<sup>\*\*</sup>Hourly elementary tutoring services increased in FY18 and FY19 budget by 0.6 and 2.0 full-time equivalents. Restructured 3.0 tutor into Special Ed teachers in FY20 (2.0) and FY21 (1.0).



							% Increase		% Increase			% Increase
	2018-2019	%	2019-2020		2020-2021	2020-2021	vs. Prior	2021-2022	vs. Prior	2022-2023	\$ Increase vs.	vs. Prior
Total Spending	Expended	Increase	Expended	% Increase	Budget	Budget	Budget	Budget	Budget	Budget	Prior Budget	Budget
Memorial Elementary	\$3,945,597	2.0%	\$3,935,347	2.1%	\$4,171,228	\$3,967,939	2.5%	\$4,326,902	3.7%	\$4,585,385	\$258,482	6.0%
Essex Elementary	\$2,859,746	-8.3%	\$2,937,695	1.9%	\$2,943,451	\$2,959,787	-0.8%	\$3,118,765	6.0%	\$3,197,757	\$78,991	2.5%
High School	\$5,529,175	5.4%	\$5,800,253	6.8%	\$6,129,583	\$5,818,212	5.3%	\$6,285,170	2.5%	\$6,572,016	\$286,845	4.6%
Middle School	\$3,237,642	-2.2%	\$3,392,690	3.3%	\$3,543,171	\$3,630,504	4.2%	\$3,644,028	2.8%	\$3,642,298	(\$1,730)	0.0%
Administration & Employee Benefits	\$5,962,120	3.9%	\$5,989,146	0.0%	\$6,442,569	\$6,279,143	3.5%	\$6,666,620	3.5%	\$7,067,659	\$401,039	6.0%
Facilities	\$917,098	2.1%	\$999,072	5.1%	\$999,233	\$1,045,072	3.1%	\$985,567	-1.4%	\$1,077,265	\$91,698	9.3%
Non-Instructional Services	\$369,070	6.8%	\$366,382	5.6%	\$426,174	\$378,948	-0.8%	\$505,764	18.7%	\$546,200	\$40,436	8.0%
District-Wide Instruction	\$536,041	1.3%	\$595,450	2.6%	\$630,125	\$620,299	-3.5%	\$700,859	11.2%	\$717,412	\$16,552	2.4%
Student Services*	\$1,902,808	12.4%	\$1,994,839	3.7%	\$1,855,179	\$2,035,340	-0.4%	\$2,022,028	9.0%	\$2,454,998	\$432,970	21.4%
TOTAL	\$25,259,297	2.08%	\$26,010,874	3.01%	\$27,140,714	\$26,735,245	2.84%	\$28,255,703	4.11%	\$29,860,988	\$1,605,284	5.68%
								\$0		\$0	\$0	
(Less: Funded Outside of General Fund)	(\$325,000)	8.3%	(\$290,000)	-13.3%	(\$325,000)	(\$180,000)	0.0%	(\$325,000)	0.0%	(\$325,000)	\$0	0.0%
Plus: General Fund Transfer to close Food	\$177,202		\$68,444									
Plus: General Fund Transfer to close Athleti	\$18,314										<u> </u>	
General Fund Operating Spending*	\$25,129,813	2.80%	\$25,789,318	3.25%	\$26,815,714	\$26,555,245	2.88%	\$27,930,703	4.16%	\$29,535,988	\$1,605,284	5.75%

<sup>\*</sup>Student Services instructional staff budgeted within individual school totals

<sup>\*</sup>MERSD Budget reformatted to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Salaries Expenses	\$16,307,616 \$8,626,681	1.54% 2.90%	\$16,804,339 \$8,916,535	3.10% 3.52%	\$17,371,980 \$9,443,734	\$17,118,181 \$9,437,064	3.04% 2.59%	\$17,984,361 \$9,946,342	3.53% 5.32%	\$18,718,043 \$10,817,945	\$733,682 \$871,603	4.08% 8.76%
Reductions to be Identified												
Total	\$24,934,297	2.00%	\$25,720,874	3.25%	\$26,815,714	\$26,555,245	2.88%	\$27,930,703	4.16%	\$29,535,988	\$1,605,284	5.75%

#### Enrollment as of October 1, 2021

Students by School Memorial	<b>Pre-K</b> 20	<b>K</b> 28	<b>Gr 1</b> 39	<b>Gr 2</b> 43	<b>Gr 3</b> 50	<b>Gr 4</b> 50	<b>Gr 5</b> 68	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	PG	Total 298
Essex		38	43	40	32	38	28									219
Middle School								77	97	109						283
MERHS											113	93	121	123		450
Total Students	20	66	82	83	82	88	96	77	97	109	113	93	121	123	0	1,250
Sub-Total: Resident Studer	nts*															
Manchester	15	28	34	44	46	50	58	41	54	63	67	58	69	82	0	709
Essex	5	35	41	38	31	33	33	27	39	44	45	35	50	38	0	494
Total Resident Students	20	63	75	82	77	83	91	68	93	107	112	93	119	120	0	1,203
Sub-Total: School Choice S	Students															
Memorial	Students		6		1	2	3									12
Essex		3	1	1	4	3	2									14
Middle School		J	'	'	7	3	2	9	4	2						15
MERHS								3	7	2	1		2	3		6
Total School Choice	0	3	7	1	5	5	5	9	4	2	1	0	2	3	0	47
Resident + Choice Students	20	66	82	83	82	88	96	77	97	109	113	93	121	123	0	1,250
SPED Tuition-Out																
Manchester	1					1	1	1	1	3	1	1	2	1		13
Essex								2					1	1	5	9
School Choice											1					1
Total	1	0	0	0	0	1	1	3	1	3	2	1	3	2	5	23
											Ir	n-District	SPE	D Tuitior	Out	Total
Manchester												709	+	13	=	722
Essex												494	+	9	=	503
School Choice												47	+	1	=	48
Total												1,250		23		1,273

									E	nrolln	nent H	listor	у*							
School		.,														Growth	School	School	Resident	Resident
Year		K	Gr 1	Gr 2	Gr 3	Gr 4						Gr 10		Gr 12	Total	Rate	Choice In		Total	Growth
2000-01	0	88			99	94	101	113	120	91	102	83	91	78	,		119.5	73.6	1,147	
2001-02	0	84				100	99		109	120	96	94	76		'	-0.6%	133.0	64.8	1,125	-1.9%
2002-03	0	94			105	110	97	89	92	106	99	85			,	-1.7%	_	60.5	1,115	-0.9%
2003-04	0	83				104	104	91	89	94	100	98	91	87	,	-0.8%		48.7	1,089	-2.4%
2004-05	0	87				98			91	90	106	94	99		1,268	3.4%	_	36.0	1,118	2.7%
2005-06	9	90				105		105	107	93	104	101	96		'	3.2%	144.1	29.3	1,164	4.1%
2006-07	10	88		92	107	109			103	106	101	95	99	99	1,315	0.5%	144.3	30.3	1,171	0.6%
2007-08	19	92	2 92	96	107	112	110	111	109	106	114	100	98	94	1,360	3.4%	148.0	22.1	1,212	3.5%
2008-09	19	100	106	97	98	106	115	113	106	107	107	109	102	97	1,382	1.6%	142.0	13.5	1,240	2.3%
2009-10	40	109	9 10	1 110	104	100	107	122	116	109	117	110	110	102	1,457	5.4%	125.0	13.2	1,332	7.4%
2010-11	34	110	116	115	116	108	108	110	127	113	123	113	116	109	1,518	4.2%	121.0	10.0	1,397	4.9%
2011-12	35	99	112	124	122	122	113	109	118	125	121	126	110	113	1,549	2.0%	111.0	7.6	1,438	2.9%
2012-13	26	106	3 108	3 116	129	126	126	117	112	116	125	125	116	114	1,562	0.8%	96.0	9.2	1,466	1.9%
2013-14	20	99	11!	109	113	130	130	126	119	110	118	116	115	112	1,532	-1.9%	79.0	11.5	1,453	-0.9%
2014-15	19	8	1 108	3 117	116	117	133	132	124	120	101	111	115	113	1,507	-1.6%	79.0	10.4	1,428	-1.7%
2015-16	17	62	2 84	106	119	115	121	133	132	119	111	99	108	115	1,441	-4.4%	71.0	9.6	1,370	-4.1%
2016-17	12	70	6	7 88	112	122	115	124	132	131	115	103	98	109	1,398	-3.0%	66.0	9.0	1,332	-2.8%
2017-18	11	76	8	1 73	92	115	123	117	124	130	131	114	100	98	1,385	-0.9%	64.0	11.0	1,321	-0.8%
2018-19	10	74	1 82	2 85	80	98	118	127	113	127	129	123	113	107	1,386	0.1%	52.0	13.6	1,334	1.0%
2019-20	12	83	3 7	5 86	91	79	103	118	128	111	124	127	121	110	1,368	-1.3%	51.0	15.1	1,317	-1.3%
2020-21	12	56	3 78	3 72	84	86	73	102	113	128	96	116	123	123	1,262	-7.7%	39.0	15.7	1,223	-7.1%
2021-22	20	66	6 82	2 83	82	88	96	77	97	109	113	93	121	123	1,250	-1.0%	47.0		1,203	-1.6%

<sup>\*</sup>All resident enrollments as of October 1st, per DESE certification process. School Choice enrollments based on DESE's final fiscal year reimbursement

### Town Assessment - Apportionment Formula (by Regional Agreement) DRAFT. To be certified by MERSD Treasurer March, 2022

1. Size of Local Assessment	
State Aid	
Chapter 70	\$3,124,118
Transportation Aid	\$275,000
(Less: Choice Sending Tuition)	
Sub-Total - State Aid	\$3,299,118
Other Revenues	
Bank Interest	\$40,000
Other Miscellaneous	\$29,500
Medicaid Reimbursement	\$50,000
Contribution to Stabilization	\$0
Use of Excess & Deficiency	\$983,000
Sub-Total - Other Revenues/Funding	\$1,102,500
Total Funding: State Aid & Other	\$4,401,618
Total FY-23 Expense Budget	\$29,535,988
Less: State Aid & Other	(\$4,401,618)
Local Assessments Required to Fund FY-23 Budget	\$25,134,370

2. Local Assessment Breakdown: Instructional & Non-Instructional Costs		
FY-23 Instructional Spending	\$18,074,866	61.19608%
FY-23 Non-Instructional Spending	\$11,461,122	38.80392%
Total FY-23 Budget: Instructional & Non-Instructional Spending	\$29,535,988	100.00000%
FY-23 Local Assessments (from Part 1, above)	\$25,134,370	% of Total
Instructional Portion	\$15,381,248	61.19608%
Non-Instructional Portion	\$9,753,121	38.80392%
Total Operating Assessment: Instructional & Non-Instructiona	\$25,134,370	100.00%

Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV)	\$3.845.312	25.00%
75% Apportioned Based on Equalized Property Valuations (EQV)	1 - 1 - 1 - 1 - 1	25.00% 75.00%
75% Apportioned Based on Student Enrollment	\$11,535,936 <b>\$15.381.248</b>	
i otal instructional Portion	\$15,381,248	100.00%
Average EQV: Latest at time of FY-21 to FY-23 Budgets		
Manchester	\$2,616,837,333	74.01%
Essex	\$918,876,500	25.99%
Combined Average EQV, FY-21 to FY-23	\$3,535,713,833	100.00%
Manchester: EQV-Based Instructional Apportionment	\$2,845,976	74.01%
Essex: EQV-Based Instructional Apportionment	\$999,336	25.99%
Combined: EQV-Based Instructional Assessment	\$3,845,312	100.00%
Average Oct. 1 Enrollment: 2019-2021		
Manchester	770	60.72%
Essex	498	39.28%
Total Average Enrollment 2019-2021	1,269	100.00%
Manchester: Enrollment-Based Instructional Apportionment	\$7.004.611	60.72%
Essex: Enrollment-Based Instructional Apportionment	\$4.531.325	39.28%
Combined: Enrollment-Based Instructional Assessmen	\$4,531,325 \$11,535,936	39.28% 100.00%
Essex: Enrollment-Based Instructional Apportionment  Combined: Enrollment-Based Instructional Assessment  Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV)		
Combined: Enrollment-Based Instructional Assessmen	\$11,535,936	100.00%
Combined: Enrollment-Based Instructional Assessment  Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations	\$11,535,936 \$2,438,280	100.00% 25.00%
Combined: Enrollment-Based Instructional Assessment  Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion	\$11,535,936 \$2,438,280 \$7,314,841	25.00% 75.00%
Combined: Enrollment-Based Instructional Assessment  Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations	\$11,535,936 \$2,438,280 \$7,314,841	25.00% 75.00%
Combined: Enrollment-Based Instructional Assessmen  Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations  Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets	\$11,535,936 \$2,438,280 \$7,314,841 \$9,753,121	25.00% 75.00% 100.00%
Combined: Enrollment-Based Instructional Assessment  Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester	\$11,535,936 \$2,436,280 \$7,314,841 \$9,753,121 \$2,616,837,333	25.00% 75.00% 100.00%
Combined: Enrollment-Based Instructional Assessmen  . Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex	\$11,535,936 \$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500	25.00% 75.00% 100.00% 74.01% 25.99%
Combined: Enrollment-Based Instructional Assessmen  . Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23  Manchester: EQV-Based Non-Instructional Apportionment	\$11,535,936 \$2,436,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833	25.00% 75.00% 100.00% 74.01% 25.99% 100.00%
Combined: Enrollment-Based Instructional Assessment  . Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23	\$11,535,936 \$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833 \$1,804,610	25.00% 75.00% 100.00% 74.01% 25.99% 100.00%
Combined: Enrollment-Based Instructional Assessmen  i. Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment	\$11,535,936 \$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833 \$1,804,610 \$633,671	25.00% 75.00% 100.00% 74.01% 25.99% 100.00% 74.01% 25.99%
Combined: Enrollment-Based Instructional Assessmeni  . Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment Town Populations	\$11,535,936 \$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833 \$1,804,610 \$633,671 \$2,438,280	25.00% 75.00% 100.00% 74.01% 25.99% 100.00% 74.01% 25.99% 100.00%
Combined: Enrollment-Based Instructional Assessmeni  . Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessmeni Town Populations Manchester Population 2020 U.S. Census	\$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833 \$1,804,610 \$633,671 \$2,438,280	25.00% 75.00% 100.00% 74.01% 25.99% 100.00% 74.01% 25.99%
Combined: Enrollment-Based Instructional Assessmeni  . Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment Town Populations	\$11,535,936 \$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833 \$1,804,610 \$633,671 \$2,438,280	25.00% 75.00% 100.00% 74.01% 25.99% 100.00% 74.01% 25.99% 100.00%
Combined: Enrollment-Based Instructional Assessmeni  Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessmeni  Town Populations Manchester Population 2020 U.S. Census Essex Population 2020 U.S. Census Combined Town Populations	\$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833 \$1,804,610 \$633,671 \$2,438,280 5,395 3,675 9,070	25.00% 75.00% 100.00% 74.01% 25.99% 100.00% 74.010 59.48% 40.52% 100.00%
Combined: Enrollment-Based Instructional Assessmen  i. Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-21 to FY-23 Budgets Manchester Essex Combined Average EQV, FY-21 to FY-23  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment  Town Populations Manchester Population 2020 U.S. Census Essex Population 2020 U.S. Census	\$2,438,280 \$7,314,841 \$9,753,121 \$2,616,837,333 \$918,876,500 \$3,535,713,833 \$1,804,610 \$633,671 \$2,438,280	75.00% 75.00% 100.00% 74.01% 25.99% 100.00% 74.01% 25.99% 100.00%

FORMULA INPUTS - AVERAGE EQV & ENROLLMENT							
Latest Equalized Property Valuations (EQV) By Town							
	FY-21	FY-22	FY-23	Average			
Manchester	\$2,526,294,800	\$2,662,108,600	\$2,662,108,600	\$2,616,837,333			
Essex	\$867,344,300	\$944,642,600	\$944,642,600	\$918,876,500			
Total	\$3,393,639,100	\$3,606,751,200	\$3,606,751,200	\$3,535,713,833			
Source:	FY-2018 EQV	FY-2020 EQV	FY-2020 EQV				
Published:	1/22/2019	1/20/2021	1/20/2021				
Student Enrollment By Town							
	Oct. 1, 2019 Oct. 1, 2020 Oct. 1, 2021 Average						
Manchester	828	761	722	770			
			•				
Essex	510	482	503	498			
Total	1,338	1,243	1,225	1,269			

Apportionment Formula: Input Trends					
	FY-21	FY-22	FY-23	Input Contribution to Assessment	
EQV	25% of Instructional & Non	-Instructional Costs			
Manchester	74.44%	73.81%	73.81%		
Essex	25.56%	26.19%	26.19%	EQV	
Total	100.00%	100.00%	100.00%	25.0%	
Enrollment	75% of Instructional Costs				
Manchester	61.88%	61.22%	58.94%	Student	
Essex	38.12%	38.78%	41.06%	Enrollment	
Total	100.00%	100.00%	100.00%	45.9%	
Population	75% of Non-Instructional C	Costs			
Manchester	59.4%	59.4%	59.5%	Town	
Essex	40.6%	40.6%	40.5%	Population	
Total	100.0%	100.0%	100.0%	29.1%	
			All Factors Combined	100.0%	

4. APPORTIONMENT SUMMARY	Manchester	Essex	Combined
Instructional: EQV-Based	\$2,845,976	\$999,336	\$3,845,312
Instructional: Enrollment-Based	\$7,004,611	\$4,531,325	\$11,535,936
Total Instructional Assessment	\$9,850,587	\$5,530,662	\$15,381,248
Non-Instructional: EQV-Based	\$1,804,610	\$633,671	\$2,438,280
Non-Instructional: Population-Based	\$4,351,000	\$2,963,841	\$7,314,841
Total Non-Instructional Assessment	\$6,155,609	\$3,597,512	\$9,753,121
Total FY-23 Assessment - Instructional & Non-Instructiona	\$16,006,196	\$9,128,174	\$25,134,370
% of Total	63.68%	36.32%	100.00%
FY-22 Assessment	\$15,589,705	\$8,695,830	\$24,285,535
FY23 \$ Increase	\$416,491	\$432,343	\$848,834
FY23 % Increase	2.67%	4.97%	3.50%
FY-23 Assessment at 3.5% for Both Towns	\$16,134,600	\$8,999,769	\$25,134,370
FY23 Apportionment - Excess/(Under) 3.5%	(\$128,404)	\$128,404	